



# Safety culture in radiological departments

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Health and Environment – Service Health Protection

**Theme coordinator medical X-ray applications**

**FANC AFCN**

federaal agentschap voor nucleaire controle  
agence fédérale de contrôle nucléaire

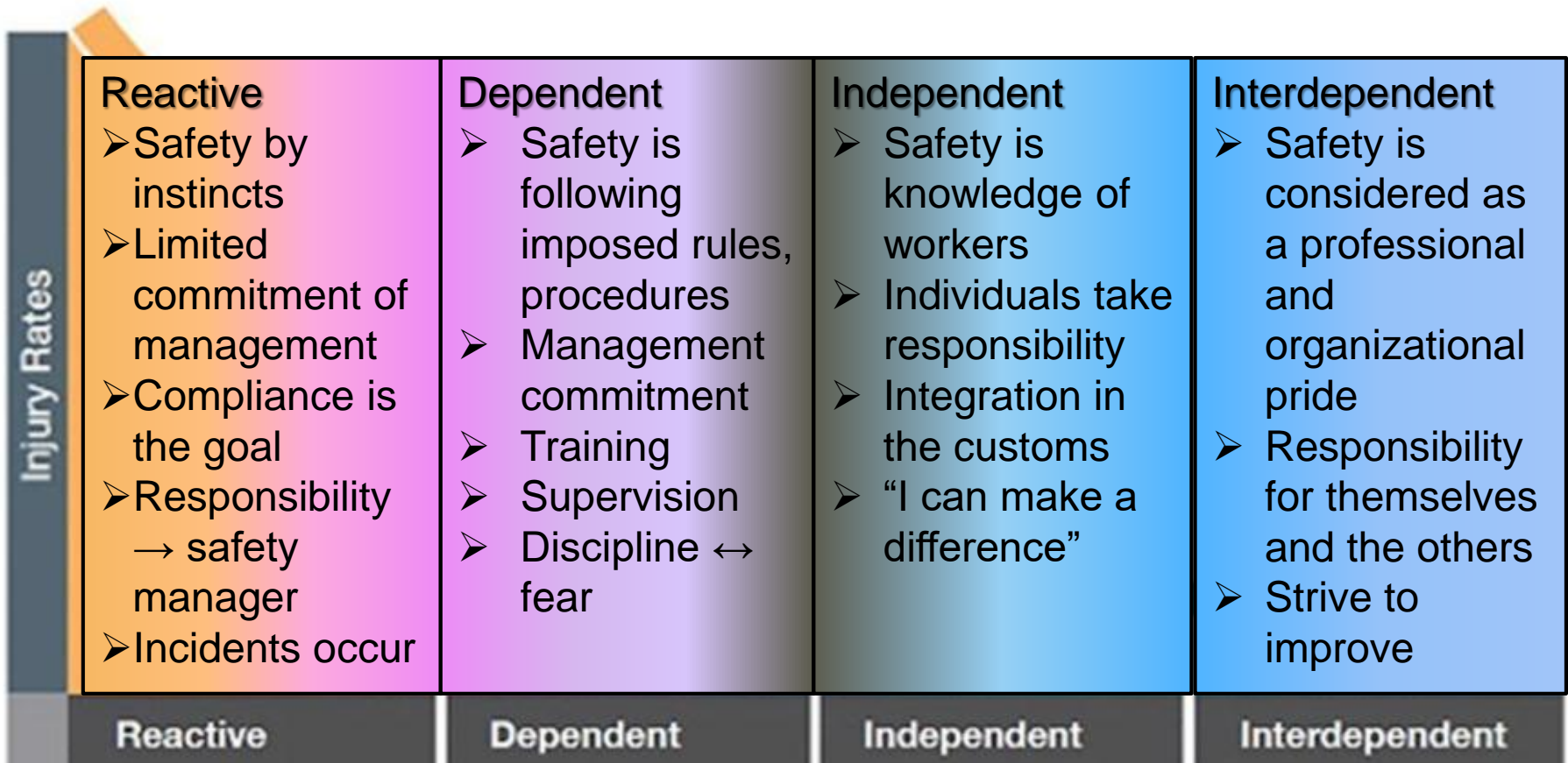
[www.fanc.fgov.be](http://www.fanc.fgov.be)

# Safety culture

- **Safety culture**
- Medical exposures
- Justification
- Optimization
- Dose limits
- Communication
- Incident management
- Audit
- Conclusion

# Safety culture

Dupont-Bradley curve

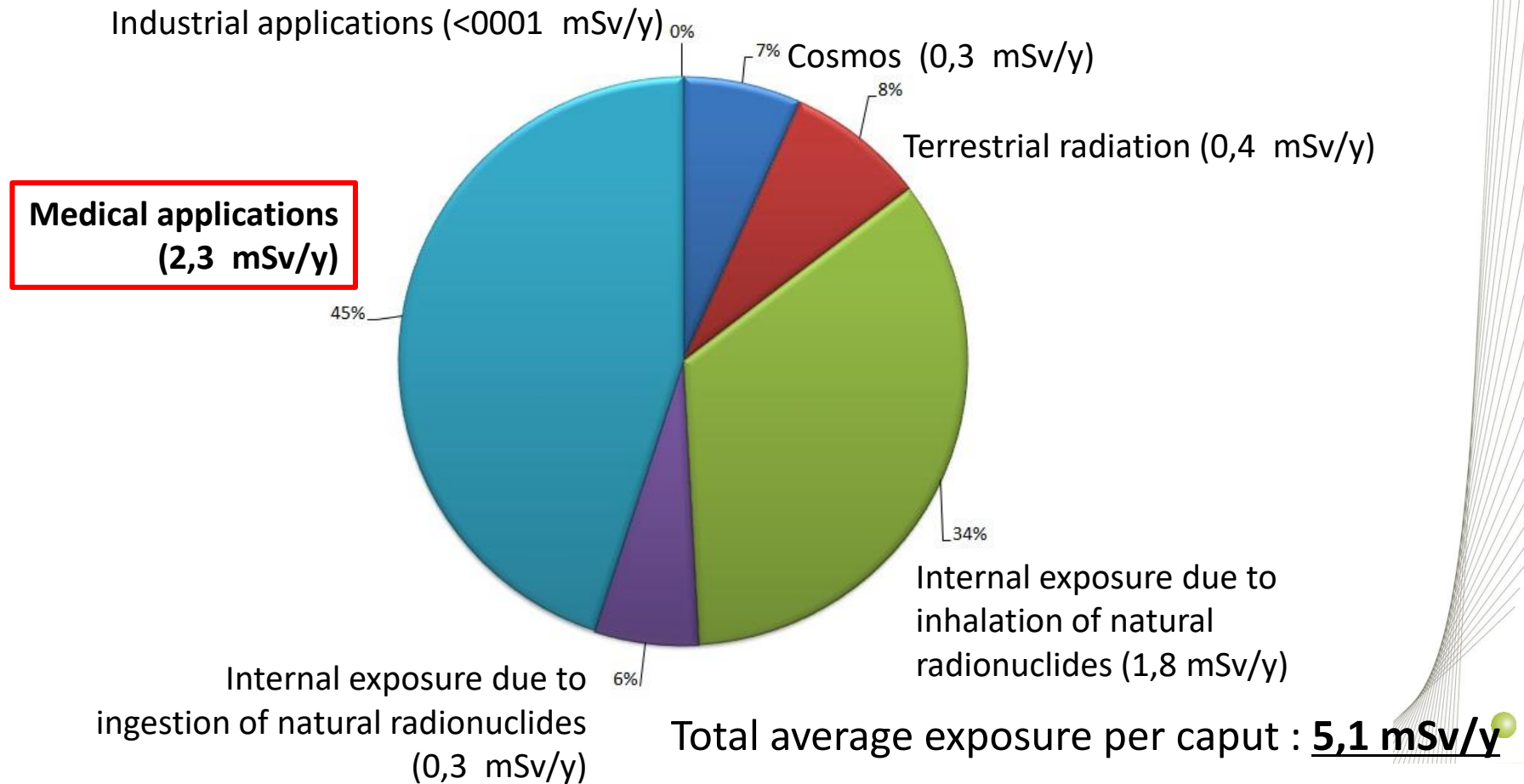


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# Medical exposures

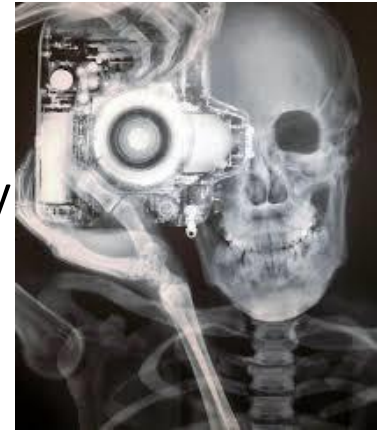
## Population exposure to ionizing radiation in Belgium



# Medical exposures

## Medical exposures are **important**

- More people exposed than from any other human activity
- Potentially high individual doses
- Increasing!



## Medical exposures are **different**

- Exposure of individuals (i.e. patients) is inherent (not a side-effect)
- No dose limits for patients

## Medical exposures are **complex**

- Greatest risk is often not ionizing radiation (e.g. trauma, disease)
- Patient ↔ staff and environment

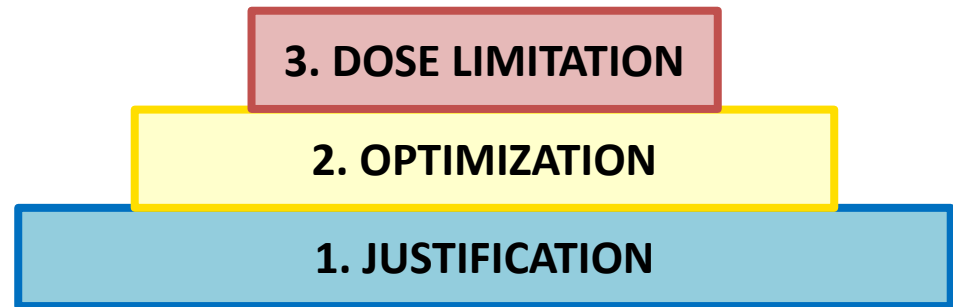
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**Base principles of radiation protection**



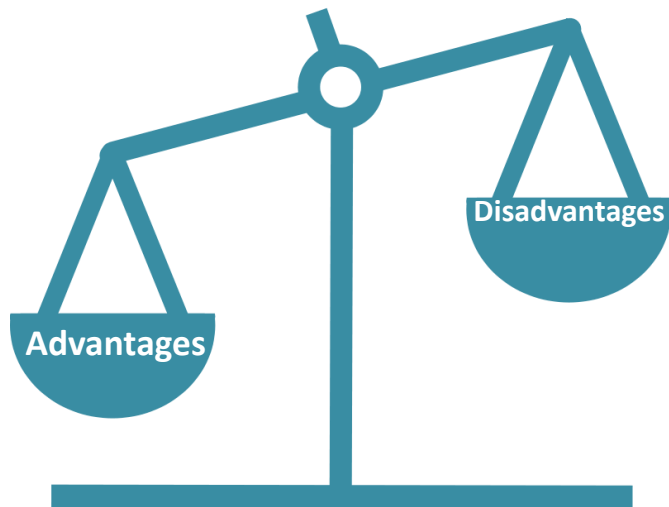


# Justification

*A journey into justified medical exposures*



Medical examination



Health, social and economical aspects  
w.r.t. patient, staff and environment

**“doing more good than harm”**

**Three levels of justification:**

- Level 1 Use of radiation in medicine
- Level 2 Defined radiological procedures
- Level 3 Procedure for an individual patient

# Justification

## Three levels of justification:

- Level 1** *Justification of use of radiation in medicine*
- Level 2 Justification of defined radiological procedures
- Level 3 Justification of a procedure for an individual patient

At the first and most general level, the use of radiation in medicine is accepted as doing more good than harm.

Its overall justification is taken for granted.

# Justification

## Three levels of justification:

Level 1 Justification of use of radiation in medicine

**Level 2 *Justification of defined radiological procedures***

Level 3 Justification of a procedure for an individual patient

General justification of specific procedure, for specific objective

- Framework by (inter)national healthcare and radiological protection bodies and authorities → imaging/treatment guidelines based on symptoms, suggested diagnosis, ...
- Are there better alternatives available?
- Alternative that does not use ionizing radiation?
- Not only patients, also staff and public

→ **Justification study** for new acts  
(new type of procedures, equipment, products, ...) !!

# Justification

## Three levels of justification:

Level 1 Justification of use of radiation in medicine

Level 2 Justification of defined radiological procedures

**Level 3 *Justification of a procedure for an individual patient***

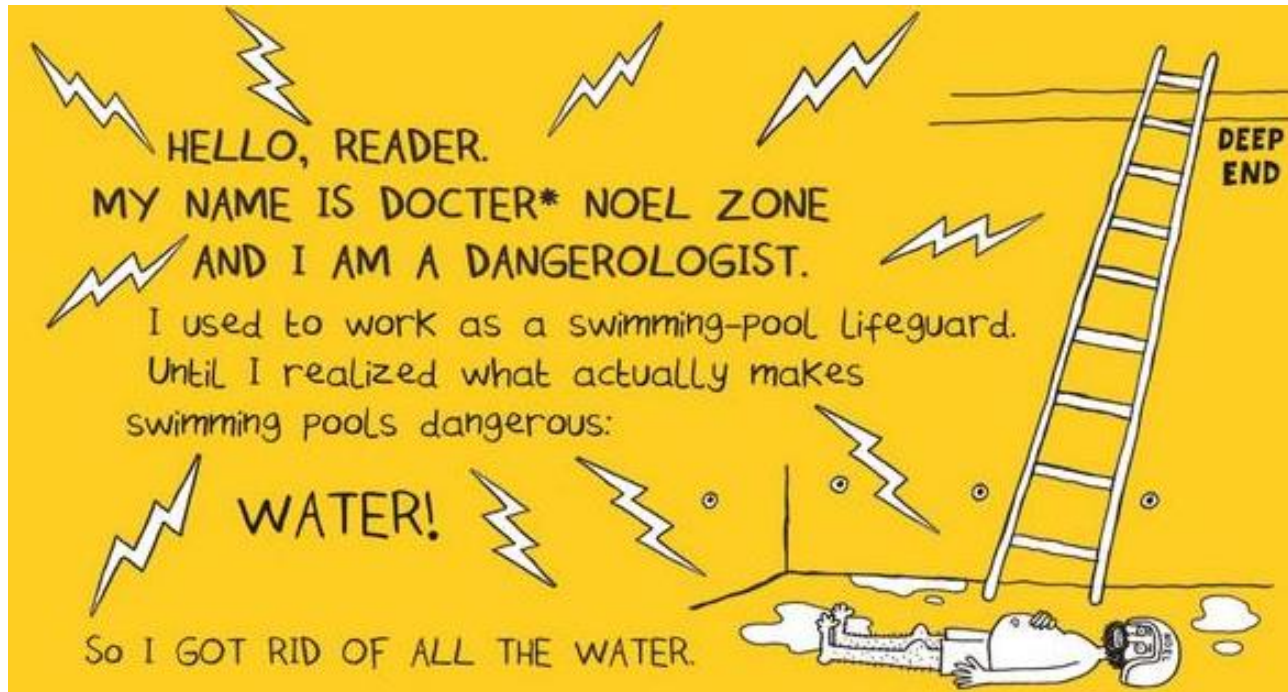
Specific objectives, specific characteristics of the patient

- Patient history/age/...
- Previous and future treatment
- Is the required information not yet available?
- Are there other examinations planned?
- Expected dose to the patient
- Benefit/risk analysis



# Justification

## What makes justification sometimes difficult?



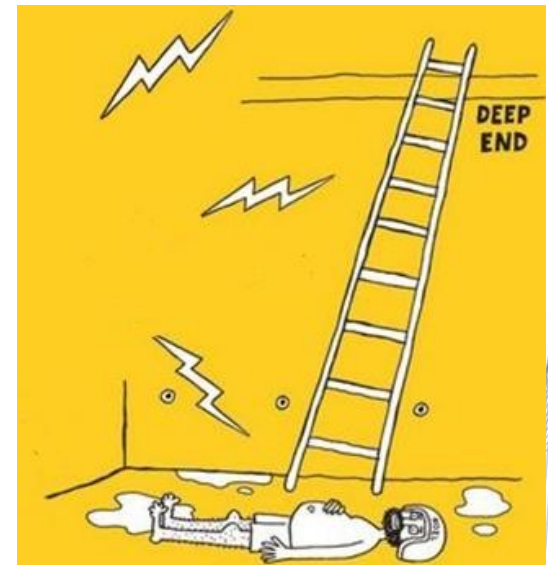
- Radiation risk is one of many risks
- Often forgotten because the exposure is usually inherent to the procedure
- Usually no directly visible effects



# Justification

## What makes justification sometimes difficult?

- Frequency of radiological procedures has tremendously increased
- Lower dose examinations (Should we justify them? → yes!)
- “Go with the flow” & inertia towards changes
- Economical drivers & consumerist trends – medical tourism
- Defensive medicine
- Easy access and self presentation
- Awareness of risks is too low
- Communication failure  
(between healthcare professionals and  
between healthcare professionals and public)



Linnet et al., “Cancer risks associated with external radiation from diagnostic imaging procedures”, CA Cancer J Clin 2012; 62:75-100

Malone et al, “Justification of diagnostic medical exposures: some practical issues. Report of an IAEA Consultation”, BJR, 85 (2012), 523-538

# Justification

## Basis of justification = education

- Awareness
- Installation of justification processes (adapted to the complexity of the medical procedures)
- Practitioner = expert of application  
→ final justification  
based on input from referrer and other involved MDs on the patient's history and current status

# Justification

Staff should be knowledgeable !

Fast changing area: keep your knowledge up to date

- New techniques and equipment
- Options on the equipment
- Associated doses

**Be aware of your local doses and typical doses for a certain procedure and the associated benefits and risks**

→ needed in the justification process

→ needed to assess new techniques and evolutions



# Justification

## Pregnancy



[www.fanc.be](http://www.fanc.be) > bevolking > Zwanger? Vermijd straling

[www.fanc.be](http://www.fanc.be) > population > Enceinte ? Evitez les rayons

**Verify if your female patient could be pregnant!**

# Justification

## Children



**Stralingsbelasting in de neonatologie  
in België**

[www.fanc.be](http://www.fanc.be) > Predos

**Dose de rayonnement en néonatalogie  
en Belgique**

[www.afcn.be](http://www.afcn.be) > Predos

**One Size Does Not Fit All ...**

There's no question – CT helps us save kids' lives! But... radiation matters! So, when we image, let's image gently.

More is often not better.  
When CT is the right thing to do:

- Child size the kVp and mA
- One scan (single phase) is often enough
- Scan only the indicated area



image gently®

Visit [www.imagegently.com](http://www.imagegently.com)

# Justification

## Children

The screenshot shows the IAEA Radiation Protection of Patients (RPOP) website. The header includes the IAEA logo and the text "Radiation Protection of Patients (RPOP)". A search bar is located in the top right corner. Below the header is a navigation menu with links for Home, Information for Health Professionals, Radiotherapy, Publications, Special Groups, and Member Area. The main content area is titled "Paediatric Radiology" and includes a breadcrumb trail: Home » Training » Free Material. Below this, it states "Training material developed in collaboration with Image Gently". A section titled "Lectures/Slides" lists 10 modules available for download as a ZIP file (40.92 Mb). The left sidebar contains social media links for Facebook and Twitter, along with a Facebook page link for RPOP.

IAEA Radiation Protection of Patients (RPOP) Search RPOP: [ ]

Home Information for Health Professionals Radiotherapy Publications Special Groups Member Area Reg

Information for  
Health Professionals  
Member States  
Patients and Public

Home » Training » Free Material

### Paediatric Radiology

Training material developed in collaboration with Image Gently

#### Lectures/Slides

All 10 modules (ZIP of 10 files, 40.92 Mb)

- 01. Why Talk About Radiation Protection during Radiological Procedures in Children (4,290 KB)
- 02. Understanding Radiation Units (5,544 KB)
- 03. Radiation Protection of Children in Screen Film Radiography (8,748 KB)
- 04. Radiation Protection of Children in Digital Radiography (3,951 KB)
- 05. Radiation Protection of Children in Fluoroscopy (2,537 KB)
- 06. Radiation Protection of Children During Computed Tomography (6,597 KB)
- 07. Radiation Protection of Children in Interventional Radiology and Cardiology (3,003 KB)
- 08. Standards and Guidelines in Radiological Procedures in Children (6,304 KB)
- 09. Quality Assurance in Paediatric Radiological Procedures (1,497 KB)
- 10. Organization of a Paediatric Radiology Department (6,194 KB)

Social Media

facebook

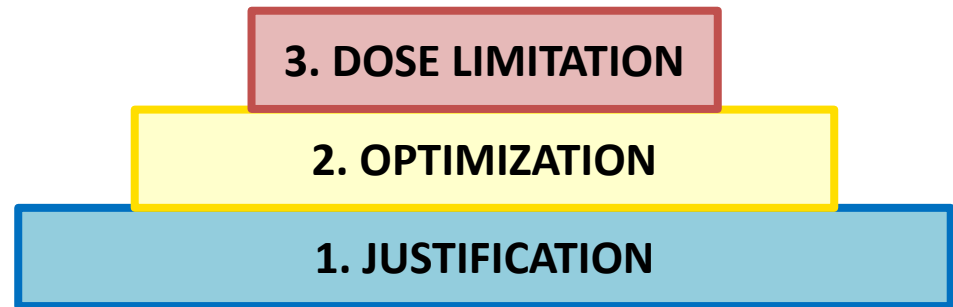
RPOP Pagina leuk

RPOP on Twitter

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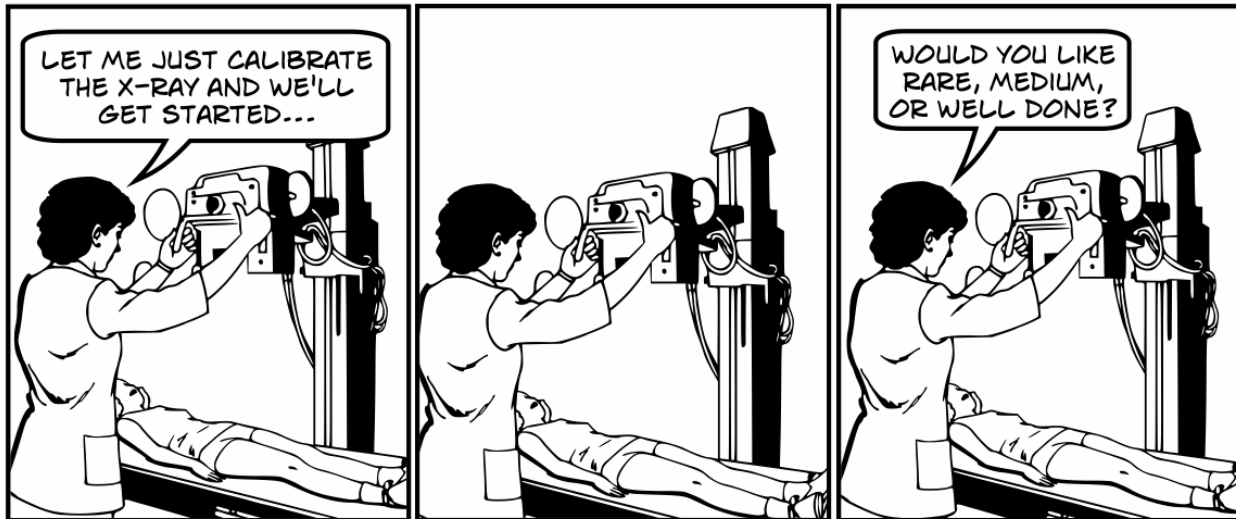
Base principles of radiation protection



# Optimization

**Johnny Optimism**

JohnnyOptimism.com / ©2015 by Stilton Jarlsberg



**After justification !!**

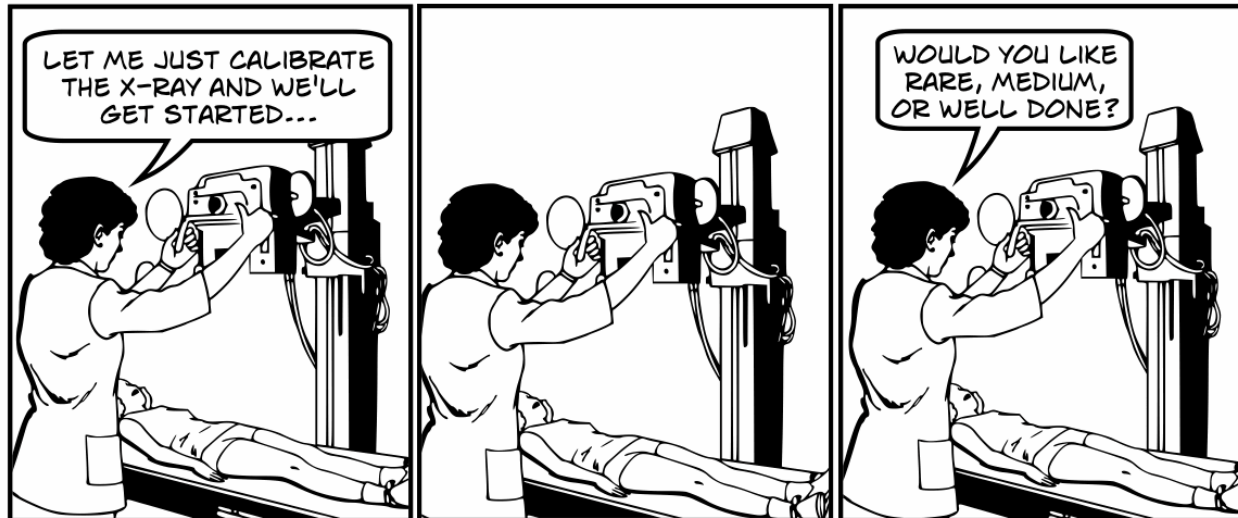
**Aim = to provide images adequate for diagnosis or treatment while keeping the dose ALARA**



# Optimization

## Johnny Optimism

JohnnyOptimism.com / ©2015 by Stilton Jarlsberg



**After justification !!**

### Different areas:

- Imaging procedure
- Equipment and devices
- Staff

# Optimization

## Imaging procedure

Produce the clinically required information



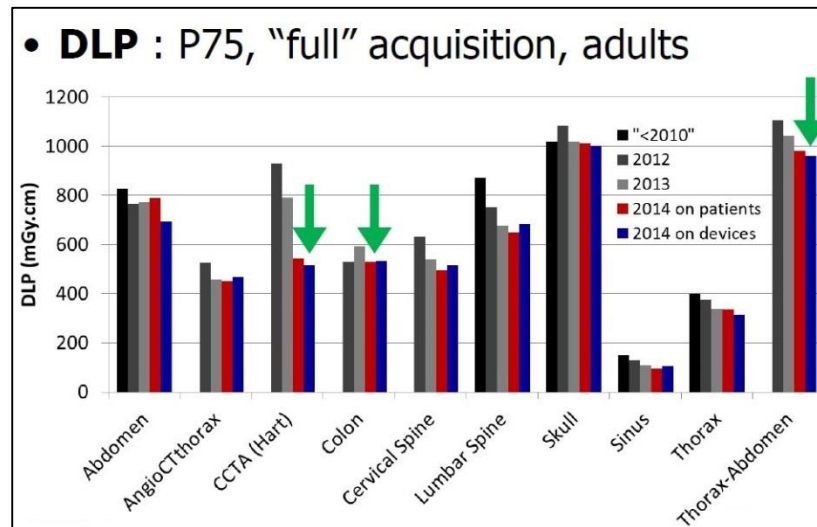
- Set up and use procedures
- Standard protocols and individual adjustment of scan parameters
- Consider dose reduction techniques
- Keep sufficient diagnostic quality (exam with lowest dose not necessarily the best!)
- Dose studies

# FANC Dosimetry studies

## FANC Decree Patient Dosimetry in Radiology

- Individual dose/dose parameters
- Online measurements for interventional radiology
- National dose studies → Diagnostic references levels - DRLs

### Conventional radiology & CT

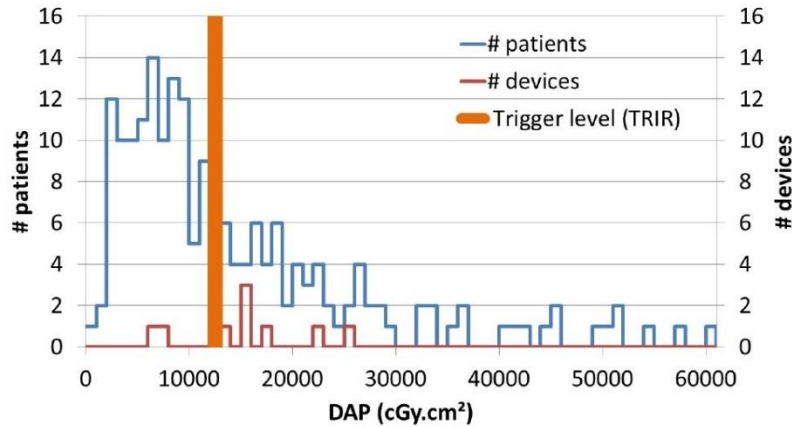


**Clear effort from most centers to optimize !**  
Progressive decrease for most examinations



# FANC Dosimetry studies

## • DAP : PTCA, "full" acquisition, adults



## Interventional radiology

**Awareness, prevention and follow-up of deterministic effects!**

## HUIDDOSIS BIJ INTERVENTIONELE PROCEDURES

### Gebruik trigger niveau:

Totale DAP > trigger niveau → informeren patiënt over mogelijk tijdelijk erytheem  
Totale DAP > 2 x trigger niveau → informeren patiënt over mogelijke huidschade → zelfonderzoek & follow-up

TRIGGER NIVEAUS		DAP (Dose-area product)	
		cGy.cm <sup>2</sup> μGy.m <sup>2</sup>	mGy.cm <sup>2</sup>
TIPS & chemo embolisatie van de lever (TIPS : intrahepatische shunt via de vena transjugulaire)		33.000	330.000
Cerebrale embolisaties	monoplane	17.500	175.000
	biplane	24.000	240.000
RF ablatie		18.000	180.000
Biliaire drainage	conventioneel	16.000	160.000
	PTC	18.000	180.000
Embolisatie vena spermatica		27.000	270.000
ERCP (endoscopische retrograde cholangio-pancreatografie)		29.500	295.000
CA & PTCA (coronaire angiografie & coronaire transminimale percutane)		12.500	125.000

### MEER INFORMATIE

kan verkregen worden op de website van het FANC:

[www.fanc.fgov.be](http://www.fanc.fgov.be)

of bij uw erkende stralingsfysicus

### Hoe stralingsschade aan de huid voorkomen ?

- Maximaliseer afstand tussen patiënt en X-stralen buis
- Minimaliseer afstand tussen patiënt en beelddetector
- Minimaliseer de fluoroscopiëtijd en het aantal acquisitie beelden
- Varieer de ingangspositie van het stralingveld (varieer de bundelprojecties)
- Minimaliseer het gebruik van grote projectie-hoeken
- Gebruik een geschikte veldcollimatie
- Beperk vergrotingen tot een minimum
- Gebruik extra koperfiltratie
- Gebruik de beschikbare middelen voor dosis reductie (gepulste scopie, last image hold)

## DOSE À LA PEAU LORS DE PROCÉDURES INTERVENTIONNELLES

### Utilisation de niveaux de dose d'alerte:

DAP totale > niveau de dose d'alerte → informer le patient de la possibilité de développer un érythème transitoire  
DAP totale > 2 x niveau de dose d'alerte → informer le patient de la possibilité de lésions cutanées → observation et suivi médical

NIVEAUX DE DOSE D'ALERTE (trigger levels)		DAP (produit dose-surface)	
		cGy.cm <sup>2</sup> μGy.m <sup>2</sup>	mGy.cm <sup>2</sup>
TIPS & chimio embolisation du foie (TIPS : shunt intrahepatique par voie transjugulaire)		33.000	330.000
Embolisation cérébrale	en monoplan	17.500	175.000
	en biplan	24.000	240.000
Ablation par RF (radiofréquence)		18.000	180.000
Drainage biliaire	conventioneel	16.000	160.000
	Par PTC (cholangiographie transhépatique percutanée)	18.000	180.000
Embolisation de la veine spermaticque		27.000	270.000
ERCP (cholangio-pancreatographie rétrograde endoscopique)		29.500	295.000
CA & PTCA (angiographie coronaire & angioplastie coronaire transminimale percutanée)		12.500	125.000

### PLUS D'INFORMATION

disponible sur le site web de l'AFCN :

[www.afcn.fgov.be](http://www.afcn.fgov.be)

ou auprès de votre radiophysicien agréé

### Comment prévenir les lésions cutanées dues aux rayonnements ionisants ?

- Maximiser la distance patient / tube de rayon X
- Minimiser la distance patient / détecteur d'image
- Minimiser le temps de fluoroscopie et le nombre d'acquisitions
- Varier la position d'entrée du champ de rayonnement (varier la projection des faisceaux)
- Minimiser l'utilisation de projection grand angle
- Utiliser une collimation de champ adaptée
- Limiter l'agrandissement au minimum
- Utiliser un filtre de cuivre supplémentaire
- Utiliser les moyens disponibles pour réduire la dose (scopie pulsée, conservation de la dernière image)

# Optimization

## Imaging procedure

- Optimization does not necessarily mean “pure” dose reduction
- Attention towards patient positioning, image/scan range, ...

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WWW.ANDERSTOONS.COM



"It's a very nice bird, but it makes it difficult to see what's wrong."

# Optimization

## Equipment and devices

- Before purchase: benefit-risk analysis **including** RP and QC/QA
- At installation
  - Possibilities and possible points of attention
  - Commissioning **before** first clinical usage
  - Take enough time for fine tuning
- Be aware of the (dose-reductions) possibilities of your equipment and use them when possible
- During use
  - QC: minimal acceptability criteria + constant follow-up (daily, weekly, monthly, ...)
  - Proper maintenance and calibration
  - QA

# Optimization

## Equipment and devices

*Nicole Denjoy, COCIR Secretary General*

*“A quarter of the European CT installed base cannot be upgraded with the most important dose-saving technology advances, CT Dose Modulation and CT Reiterative reconstruction algorithm technologies. This is equivalent to approximately 2,500 units in Western Europe and 500 in Eastern Europe, which can now be considered inadequate from a radiation safety perspective.”*



COCIR

SUSTAINABLE COMPETENCE IN ADVANCING HEALTHCARE

EUROPEAN COORDINATION COMMITTEE OF THE RADIOLOGICAL, ELECTROMEDICAL AND HEALTHCARE IT INDUSTRY

Be aware of the possibilities and shortcomings of your equipment with respect to new evolutions and ideas and install a **replacement strategy** for your equipment

# Optimization

## Staff

- Proper education and application specific training
- Awareness and attitude
  - Working techniques and procedures
  - QA-systems
  - Knowledge of dose and identification of low/high doses (imaging protocols and individual patient)
- Staff doses: ALARA
  - Protective measures and personal dosimeters (check your dose!)
  - Attention towards staff positioning/patient contact

# Optimization

Optimization is **team work**

Define the relevant stakeholders

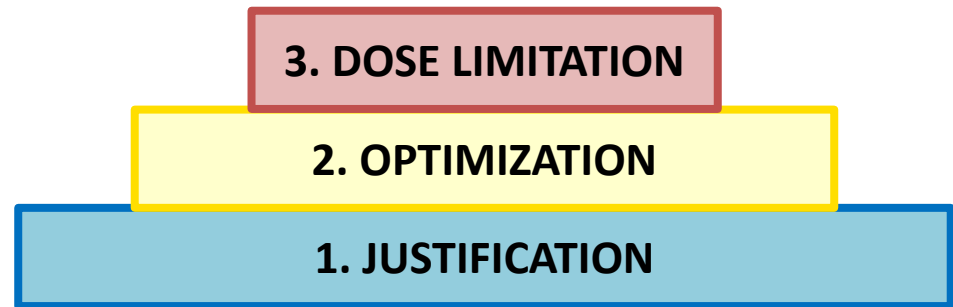
practitioners, nurses, technologists/radiographers,  
medical physicists, manufactures, reception staff, ...

**Iterative process of continuous evaluation and review**

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Base principles of radiation protection



# Dose limitation

Dose limits for public and workers

European Directive  
2013/59/EURATOM

Should be implemented by 2018

	Public	Exposed workers	Students (16-18y)
Effective dose	1 mSv per year	20 mSv per 12 consecutive months	6 mSv per year
Equivalent dose			
Eye lens	15 mSv per year	<b>20 mSv</b> per 12 consecutive months	<b>15 mSv</b> per year
Skin (average dose for each 1 cm <sup>2</sup> )	50 mSv per year	500 mSv per 12 consecutive months	150 mSv per year
Hands, arms, fore-arms, feet, legs and ankles	NA	500 mSv per 12 consecutive months	150 mSv per year



**! DOSE LIMIT ≠ DOSE CREDIT !**



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# Patient communication

- Patients have the right to be informed<sup>1</sup>
- Extra attention for pregnant women and children
- Adequate information can only be given by knowledgeable persons
- Adapt your communication: patients have different background, capabilities:
  - Literacy (terminology, ...)
  - Numeracy (concept of percentages, ...)
  - Emotions, fear
  - What information does my patient want to know?

# COMMUNICATING RADIATION RISKS IN PAEDIATRIC IMAGING

Information to support healthcare discussions about benefit and risk



[www.zuinign.be](http://www.zuinign.be)  
[www.pasder.be](http://www.pasder.be)

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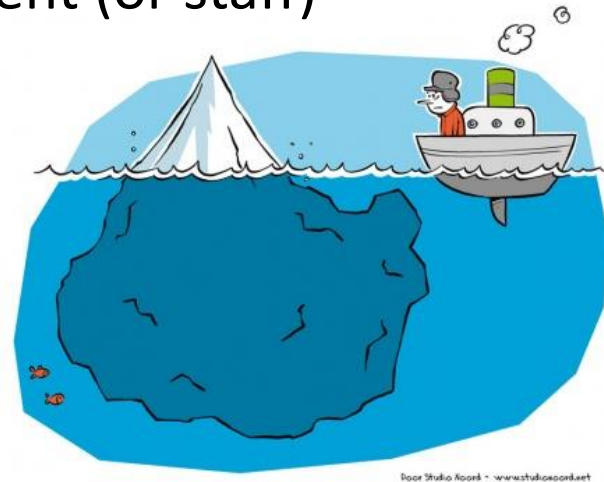
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# Incident management

Incident = an event or circumstance which could have resulted, or did result, in unnecessary harm to a patient or a staff member

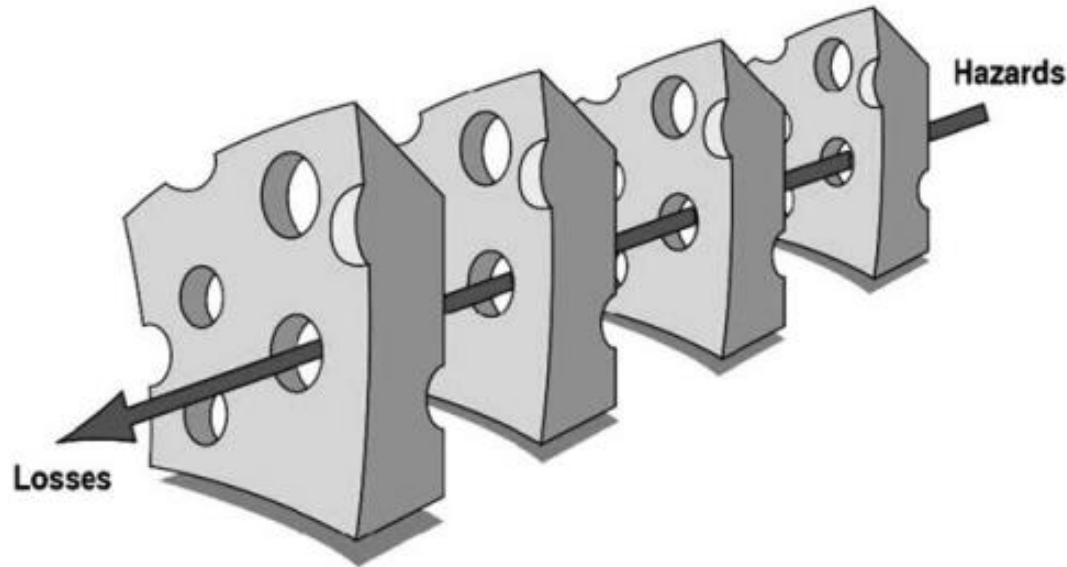
Incidents in the medical world → iceberg

- Visible tip: effective harm for patient (or staff)
- Submerged part: near-incidents



# Incident management

## Swiss cheese model



### **Barriers**

- Technical
- Organizational
- Person-related (training, attitude, condition)

# Incident management

Nobody is perfect and no device is perfect

BUT ..

Learn from (your) mistakes and avoid new mistakes !

→ Incident reporting system = more than registration software

1. Registration
2. Reporting & Analysis
3. Solution development
4. Implementation
5. Audit & monitoring
6. Feedback



System should be:

- User-friendly
- Accessible
- Non-punitive



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# Audit

## What?

Clinical audit = a systematic assessment of clinical practice

**Quality and safety improvement**

Improving not just checking where you are

- Patient care
- Justification (procedures and application)
- Optimization (procedures and application)
  - Patient dosimetry
  - Equipment
- Working procedures
- Incident management
- Education and training
- Staffing

# Audit

## How?

Review of practices, procedures and results using standards for good practice

## Peer review!

**Audit can be supported by software tools but not replaced!**

## Who?

Multidisciplinary team (physicians, physicists, nurses, radiographers, ...)

## Modalities?

Legal obligation (ARBIS/RGPRI) – organized by the medical colleges

Start-up for radiological departments

# Safety culture

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# Conclusion

Safety culture is an organizational **culture**

- Awareness and implementation of justification
- Optimization attitude
- Incident reporting, analysis and follow-up
- Audit as a tool for review and improvement



# Take home questions

- What is the typical dose that **your patients** receive for a certain procedure?
- Are you **aware** of the related **risks**?
- How does this dose relate to **typical doses** for this procedure?
- What are the **possible incidents** that could happen in your department and what are the barriers put on to **avoid** them?
- Where could you still **improve**?